Collection # M 0399 OMB 0022 BV 2667-2678

MADAM C. J. WALKER (1867–1919) PAPERS, 1910–1980

Collection Information

Biographical Sketch

Scope and Content Note

Series Contents

Cataloging Information

Processed by

Wilma L. Gibbs and Jill Landis 13 August 1993

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Manuscript and Visual Collections Department William Henry Smith Memorial Library Indiana Historical Society 450 West Ohio Street Indianapolis, IN 46202-3269

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COLLECTION INFORMATION

VOLUME OF 101 manuscript boxes, 3 oversize manuscript boxes, 5 COLLECTION:

photograph boxes, 2 oversize photograph boxes, 12 bound

volumes, and 2 artifacts

COLLECTION DATES:

1910-1980

PROVENANCE: Collection donated to IHS in 2010 by Madame C. J. Walker

> Enterprises, Inc. (successor in interest to the Madam C. J. Walker Manufacturing Company). The Collection was previously on deposit since 1982 from Madam C. J. Walker Company and the Trustees of the Estate of Sarah Walker,

Indianapolis, Ind.

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HOLDINGS:

ACCESSION 1982.0809

NUMBER:

NOTES: Charles Latham wrote the historical sketch in the collection

guide.

BIOGRAPHICAL SKETCH

Sarah Breedlove was born in Delta, La., on Dec. 23, 1867, the daughter of Owen and Minerva Anderson Breedlove. Orphaned at 7 she moved to Vicksburg with her sister, Louvenia, when she was 10. At the age of 14, she married Moses McWilliams. In 1885, they had a daughter named Lelia, who later changed her name to A'Lelia and became a central figure of the Harlem Renaissance. McWilliams died in 1887.

Left a widow at 20, Sarah Breedlove McWilliams moved to St. Louis. She made a living as a laundress and furthered her education by studying in public night schools. After the turn of the century, she sold products for Annie Pope Turnbo (later Malone), another African American woman. She moved to Denver in 1905 selling Malone's hair care products. During the spring of 1906, after her marriage to C.J. Walker, she marketed herself and her products as Madam C.J. Walker. This was done perhaps to dignify her products, or to avoid being called by a condescending name like "Aunt Sarah." The "secret formula" in her products included sulfur and a more frequent cleansing of the hair and scalp. After disagreements about the business and perhaps about other subjects, she divorced Walker in 1912. He died in 1926.

By 1908, after time in Denver and time spent traveling to publicize her products, she opened an office in Pittsburgh. There she founded Lelia College, which offered a course in her methods. In 1910, Madam Walker moved to Indianapolis, setting up a laboratory and a beauty school. In September 1911, with the help of Robert Brokenburr, a young attorney, she incorporated her company with herself, Lelia, and C.J. Walker listed as the board of directors. At the height of her career, between 1911 and her death in 1919, her annual sales increased. She had several thousand agents around the country to sell her full line of products for growing and beautifying hair. These included Wonderful Hair Grower, Temple Grower, shampoo, Glossine (pressing oil) and Tetter Salve, a remedy for the scalp. Integral to the use of her products was an emphasis on cleanliness, hygiene and personal pride.

The function of the Walker agents throughout the country was not merely to sell Walker products, but to educate customers in hygiene and in the value of good personal appearance. In 1916 the agents were organized into a National Beauty Culturists and Benevolent Association of Mme. C.J. Walker Agents (later called The Madam C.J. Walker Hair Culturists Union of America). Members paid dues of 25 cents a month entitling their beneficiaries to a \$50 death benefit. Local unions were encouraged to engage in philanthropic and educational work and were given prizes for doing so. The benevolent association had regular regional and national conventions, which combined both business and educational purposes. To increase opportunities, Madam Walker established beauty schools in several cities. The beauty treatments taught called for the use of her products.

From 1913 to 1915 she purchased property for a beauty parlor and school in Harlem at 108–110 West 136th Street. These houses were extensively remodeled with a large bay

window and a front of Indiana limestone. The upper floors served as living quarters. Madam Walker expressed the hope that the handsome parlor would serve as a monument to herself and A'Lelia.

In addition to A'Lelia, her only child, other family members worked for Madam Walker's company. A'Lelia was put in charge, first of the operation in Pittsburgh, then of the New York school and parlor. A'Lelia's adopted daughter, Mae Walker, worked in the company and the image of her hair was often used as an advertisement for the business. Madam Walker's sister, Louvenia Powell, worked in the Indianapolis factory. Walker's nieces, Thirsapen Breedlove and Anjetta Breedlove, had an agency in Los Angeles. Early on the Walker Company had the support of enterprising and energetic attorneys, F.B. Ransom and Robert Brokenburr. The company provided two new ways in which black women could make a living, as beauty culturists and as sales agents. In an age when there were very few work outlets other than domestic service and manual labor, this was a major accomplishment.

Madam Walker devoted her time mainly to travel and speaking on behalf of her company. Very often she arranged to make appearances at black churches. She served as a spokeswoman, not only for her products, but also as the most successful black businesswomen of her day. After being snubbed by Booker T. Washington, and with the support of *Freedom* publisher, George Knox, she seized the podium at the National Negro Business League meeting in Chicago in 1912. Speaking before the most influential group of black entrepreneurs within the country, she stated: "I am a woman that came from the cotton fields of the South. I was promoted from there to the wash-tub. Then I was promoted to the cook kitchen, and from there I promoted myself into the business of manufacturing hair goods and preparations."

By the end of her life, Walker's friends and acquaintances included Washington, Mary McLeod Bethune, W. E. B. Du Bois, James Weldon Johnson, Mary Talbert, William Monroe Trotter, Ida B. Wells, and Bert Williams. Her association with the National Negro Business League, the National Association of Colored Women, the National Association for the Advancement of Colored People, and the organizing committee of the 1917 Silent Protest Parade, etc. informed some of her political activities.

Walker left day-to-day operation of the business and its finances to Freeman B. Ransom, an attorney who had an early association with the company from the time of its relocation to Indianapolis. Born July 13, 1882 in Grenada, Mississippi, Ransom studied theology at Walden University in Nashville, Tennessee and law at Columbia University. After coming to Indianapolis, he boarded at Madam Walker's house and gave her legal help. He became general manager and attorney of the company and he remained until his death in 1947.

Ransom had a distinguished career in his activities outside the Walker Company. He served as a member of Indianapolis City Council under Mayor Reginald H. Sullivan, and was president of Flanner House for many years. Ransom was a member of the National Bar Association, and he served as a trustee of the state school for the blind under three governors. He worked actively for the Community Fund, Young Men's Christian Association, and the Young Women's Christian Association. He was also a trustee of

Bethel African Methodist Episcopal Church. [An Indianapolis neighborhood (Ransom Place) where he and his wife, Nettie, bought a house and lived with their children was named in his honor fifty years after his death.]

During her lifetime, Madam Walker kept a firm hand on company operations, not only by contacts made during her travels, but also by a series of letters to Ransom from wherever she happened to be. Madam Walker was repeatedly referred to as a millionaire during the last few years of her life; however, in a *New York Times* magazine article and later in a letter to F. B. Ransom dated March 4, 1918, she specifically denied this. Certainly, by the end of her life, with total ownership of the company and with her holdings in real estate, her wealth could be measured in the hundreds of thousands of dollars.

As her wealth grew, Madam Walker gave increasing amounts of money to African American charities. In Indianapolis, Flanner House, Alpha Home, the Senate Avenue YMCA and Bethel AME Church were among her beneficiaries. Farther afield, she made donations to Tuskegee Institute, Mary McLeod Bethune's Daytona Educational and Industrial School for Negro Girls in Florida (the school later merged with Cookman Institute to become Bethune-Cookman College), Palmer Memorial Institute in North Carolina, Haines Institute in Georgia, and the National Association for the Advancement of Colored People. Both Walker and her daughter, A'Lelia enjoyed many genres of music including opera, classical, ragtime and blues. A major patron of the arts, Madam Walker supported African American musicians, actors, and artists. She was conscious of her position as a leader of her race.

Though most of her activities on behalf of blacks were aimed toward education and the building of personal and racial pride, Walker on occasion registered protest. In 1915, she brought suit against the Central Amusement Company to protest discrimination at the Isis Theater in Indianapolis. Madam Walker encouraged her agents to develop their political muscle and advocate for civil and human rights. In 1917, she urged the group to decry lynchings in the South. During World War I she was a member of a delegation to Washington to protest the War Department's segregationist policies to President Woodrow Wilson. In late 1918 and early 1919, she considered going to the Versailles Conference as an alternate delegate of the National Equal Rights League to ask for a provision in the treaty concerning the rights of Americans of African descent. Like other members of the delegation, she was unable to obtain a passport. Early in 1919, she was briefly involved with Adam Clayton Powell, Sr., in the formation of the International League of the Darker Peoples.

Madam Walker invested heavily in real estate. In Indianapolis, she bought property on Indiana Avenue where the Walker Building now stands, and also lots in the Ballard and Hilltop additions. She also bought property in Los Angeles; Chicago; St. Louis; Idlewild, Michigan; and Gary, Indiana. In New York, in addition to the business property in Harlem, she bought an apartment house at 374 Central Park West, and a house at 1447–1449 Boston Road in the Bronx.

About 1916, Madam Walker moved to New York to a house in Harlem. After an unsuccessful attempt to buy an estate on Long Island, she purchased a four-and-a-half-acre

estate at Irvington-on-Hudson. Engaging a black architect, Vertner W. Tandy, she built a mansion with a formal Italian garden and swimming pool. Construction of this mansion was intended to be an example of what someone of her race and sex could accomplish. At the suggestion of tenor Enrico Caruso, the estate was later called Villa Lewaro, an acronym based on the name of her daughter, A'Lelia Walker Robinson. Among its accoutrements were a Weber piano covered with gold leaf, a Victrola to match and an Estey pipe organ. The project strained her resources to the limit. There was a mortgage on the house, and some of the furnishings, including the piano and pipe organ, were not paid for in full for several years.

Madam Walker had lived a strenuous life, both in her early days of hard physical labor and in her later years of constant travel and public speaking. The strain began to tell on her, especially in the form of high blood pressure and kidney failure. She was persuaded to take periods of rest at Hot Springs, Arkansas and at the Battle Creek Sanitarium in Michigan. In April 1919, while in St. Louis on a trip, she became very ill. Taken home to Villa Lewaro, she did not recover. She died on May 25, 1919, at the age of 51.

In 1917 Madam Walker signed a will, which she modified by a codicil in 1919. Basically the bequests fell into four main categories. First, to A'Lelia she left one-third interest in the Walker Company, the house on 136th Street, the Villa Lewaro, and her personal property and household goods. Second, to a group of five trustees, including A'Lelia and F.B. Ransom, she left two-thirds of the company stock, to be used, half for the maintenance and upkeep of Villa Lewaro and half for the support of worthy charities. Third, there were specific bequests totaling over \$100,000 to a number of charities. This included \$10,000 for an industrial and mission school which she hoped to have founded in Africa. Finally, there were personal bequests to relatives, young friends, domestic servants, and company employees. Division of the estate took some time, because of difficulties in construing the will and problems over back taxes and estate tax.

After Madam Walker's death, her affairs were divided into two categories, distinct yet interrelated: first, the company; second, the estate. In the company, A'Lelia Walker Robinson (who adopted the name A'Lelia shortly before she married Wiley Wilson, whom she divorced in 1924) was president; F.B. Ransom remained manager and attorney. Actual management of the company was the responsibility of Ransom and the profits went entirely to A'Lelia and the estate. The company owed the federal government a large amount of back income taxes from the World War I period.

For a period before her mother's death, A'Lelia had been quite active in the operation of the New York beauty parlor, and had shown interest in the general affairs of the company. In the 1920s, however, she became much less active, spending her time largely in travel, or at Villa Lewaro or the townhouse at 108 West 136th Street. She became a leading hostess of the Harlem Renaissance, giving lavish parties which were attended by black intellectuals and artists including W.E.B. DuBois, Countee Cullen, Langston Hughes, Alberta Hunter, and Walter White, and by whites including Rebecca West, Osbert Sitwell, and Carl Van Vechten. Her guests also included European and African dignitaries.

A'Lelia Walker decided to make a room at the 136th Street house into a cultural gathering place. It was called 'The Dark Tower' after a column written by Countee Cullen. It was decorated with French gold wallpaper and red furniture, and had a grand opening in 1927. In 1923 she gave a 'million-dollar wedding' (actual cost about \$46,000) for her adopted daughter Mae, at St. Philip's Protestant Episcopal Church in Harlem.

In her lifestyle after her mother's death, A'Lelia was lavish in her expenditures. She not only depleted her share of profits from the company, but she also mortgaged the New York parlor, and amassed large debts. In 1926 she married her fourth husband, James Arthur Kennedy, M.D. who had attended to her mother at her death. They divorced in 1931.

In 1927 the Walker Company, partly because of prevailing prosperity and partly to keep up with its competitors, built a new factory building at the corner of West Street and Indiana Avenue in Indianapolis. Designed by the well-known local firm of Rubush and Hunter, this legacy to Madam Walker contained, in addition to space for the company factory and offices, a theater, casino, drug store, and coffee shop, as well as office space to rent. The cost of \$350,000 was raised partly by taking out first and second mortgages.

Just two years later, however, the Depression struck, sales dwindled drastically, and the company found itself saddled, not only with the debt on the Walker Building, but also with the expenses of Villa Lewaro and the needs of A'Lelia and the estate. The beauty parlor on 136th Street was running at a loss; another in Philadelphia was making no profit. Both these parlors were closed, and the Harlem building was leased to the city of New York.

Efforts were made to sell Villa Lewaro, but buyers for large estates were scarce, and the title to the property was complicated by the fact that the NAACP was a sort of residuary legatee. An auction of the furnishings was held in 1930. The building itself was later sold in 1932 to the Companions of the Forest, a white women's benevolent organization. Harold Doley, an African American investment banker and his wife, Helena bought the estate in 1993.

In the midst of all these problems, A'Lelia Walker Kennedy died in 1931 at the age of forty-six, in Long Branch, N.J. Langston Hughes, Muriel Draper, Rita Romilly, Alberta Hunter, Revella Hughes, Col. Hubert Julian, and Mrs. Roy Sheldon were among the attendees at the funeral. Mary McLeod Bethune and Rev. Adam Clayton Powell, Sr., spoke.

A'Lelia's will left her stock in the Walker Company to her adopted daughter, Mae Walker Perry, the other half to F.B. Ransom, with instruction that at his death it should go to his daughter A'Lelia. The will was contested in a suit brought by Willie Powell, son of Madam Walker's sister Louvenia, and by Anjetta Breedlove, Madam Walker's niece. The lawsuit was eventually dismissed.

Mae Walker Perry became president of the company, and Ransom continued as general manager. Actual control remained primarily in Ransom's hands. This situation continued until her death in 1945 and his in 1947. During this period, and on into the 1960s, Violet Reynolds, secretary, and Marie Overstreet, treasurer, both of whose connection with the

company had begun during Madam Walker's life continued their work with the Walker Company.

At Ransom's death, his share of the company stock went to his daughter, A'Lelia Ransom Nelson, who was elected vice-president in 1947 and president in 1953. A'Lelia Mae Perry Bundles, daughter of Mae Walker Perry, became president of the company after her mother's death and while still a chemistry student at Howard University. Because of a suit filed by Bundles' father, Marion Perry, she stepped down as president. She later rejoined the company after the lawsuit was settled and remained vice president and active in day-to-day company affairs until her death in 1976. Robert L. Brokenburr, who had acted as Ransom's assistant, served as general manager from 1947 to 1955, and as chairman of the board until his death in 1974. Willard B. Ransom, Freeman B. Ransom's son, became general manager in 1955, serving until 1971.

Both Brokenburr and Willard Ransom were known in their own right for their activities outside the company. Brokenburr, who served twelve years as a deputy prosecuting attorney, was the first African American admitted to membership in the Indiana Bar Association; he was admitted to practice before the Supreme Court in 1953. He won some landmark cases concerning segregation in theaters and in housing. The first African American to serve in the Indiana Senate, he was elected as a Republican member in 1940, 1944, 1952, and 1956. He was the author of important legislation on racial matters. President Dwight Eisenhower appointed him an alternate delegate to the United Nations in 1956. He was the second president of the local branch of the NAACP, and served on the boards of Hampton Institute and the United Negro College Fund. He also worked for Flanner House and the YMCA.

Willard Ransom, a graduate of Talladega College and Harvard Law School, was state president of the NAACP, and was active in the civil rights movement in other ways. He was a director of the Indianapolis Chamber of Commerce, and a longtime trustee of the YMCA. He supported Henry Wallace and the Progressive party in 1948.

After 1947, the Perry family filed several legal actions to gain control of the Walker Company. These cases were finally settled in an arrangement whereby Mae Perry's daughter, A'Lelia Mae Perry Bundles, became vice-president; Mae Perry's husband, Marion R. Perry, was made a director; and her daughter's husband, S. Henry Bundles, joined the Walker staff as general sales manager.

Over the years, the company's products expanded to include cleansing cream, cold cream, vanishing cream, toothpaste, face powder, rouge, skin brightener, bath oil and powder, perfume, and deodorant. A hair conditioner called Satin Tress was introduced with considerable fanfare in 1948. Marjorie Joyner, a long-time employee of the Walker Company and supervisor of the Walker Beauty Colleges, developed Satin Tress. Marketing continued to be done through individual agents and through the Kiefer-Stewart Company. Products were promoted by advertising in national magazines, by morale-building newsletters and conventions for agents, and by other promotions. A particular effort was made with an anniversary celebration in 1960. Products were also promoted by the beauty schools, supervised by Marjorie Joyner. At various times there were beauty schools in

Indianapolis, Chicago, New York, Kansas City, Los Angeles, Dallas, Washington, and Tulsa.

The Walker Company was an example of an early enterprise founded by blacks to serve black customers. Over the years it has given employment to thousands of African Americans, particularly women. In its advertising and promotion it has emphasized racial and personal pride. In 1985, Indianapolis businessman, Ray Randolph bought the company for an undisclosed amount of money. The Madam C.J. Walker legacy lives on through her original manufacturing company, which still exists and is doing business as Madame C.J. Walker Enterprises, Inc. The company still manufactures Madam C.J. Walker's original hair care products, and has expanded the original hair care line with new all natural Vegetable Shampoo and Conditioners. The name "Madame C.J. Walker" is the registered trade mark of Madame C.J. Walker Enterprise (in the category of hair/cosmetics). The Official Web site of the MCJW Company is www.madamewalker.net and the toll free number is 866-552-2838.

Madam Walker's family owns registered trademarks in other categories and maintains the Madam Walker Family Archives, a private collection of Walker photos, letters, business records, legal documents, furniture, clothing and personal artifacts. As well the Walker legacy is carried forward through two National Historic Landmarks: the Madame Walker Theatre Center in Indianapolis and Villa Lewaro, Walker's Irvington-on-Hudson, New York estate.

SOURCES:

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Willard B. Ransom

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Greg Hassell, "Building on the Walker Legacy", *Indianapolis News*, Indianapolis, August 22, 1989, p. D-1.

SCOPE AND CONTENT NOTE

The Madam C. J. Walker Collection is comprised of 104 manuscript and oversized manuscript boxes, 7 photograph and oversized photograph boxes, 12 bound volumes and 2 artifacts. The collection is divided into thirteen series and it includes the papers of the Walker Manufacturing Company principals, records of the Walker Manufacturing Company, and materials related to other companies located in the Walker Building in Indianapolis.

The first and second series include correspondence and the personal, business, and death records pertaining to Madam C.J. Walker. Series three through five include material related to individuals who also were an integral part of the Walker Manufacturing Company. Chief among these were Madam C.J. Walker's daughter, A'Lelia. The collection contains her personal and business correspondence, and records pertaining to her estate. To a lesser extent, there are papers related to Mae Walker Perry, the adopted daughter of A'Lelia Walker. There is also business and personal correspondence pertaining to other company principals including business manager Freeman B. Ransom; general managers Robert L. Brokenburr and Willard B. Ransom; and Anjetta Breedlove, Madam Walker's niece who served as an agent of the company. Although most of their correspondence appears in box 6, much of it is subsumed within the general correspondence of the company.

The bulk and core of the collection are the records of the Walker Manufacturing Company that comprise series six through ten, and twelve. Included are the articles of incorporation, procedures, contracts, minutes, and real estate concerns (boxes 7 and 8), external and internal correspondence (boxes 9 and 10); marketing materials and advertisements (boxes 10 and 11); and press releases, clippings and company publications (boxes 12 and 16). Several publications depicting cosmetology techniques are included in the collection. They are *The Madam C.J. Walker Beauty Manual* (TT 972 .M32 1940); *Modern Textbook of Cosmetology* (TT 971 M6 1956); *The Successful Hairdresser* (TT 957 .W55 1950); *Rohrer's Hair Dyeing* (TT 972 .R65 1924); and *Rohrer's Artistic Marcel Waving* (TT 972 .R6 1924).

Also contained in the collection is information about the Walker Beauty Colleges (box 13) and the National Beauty Culturists and Benevolent Association of Madam C. J. Walker Agents (boxes 14 and 15). Series 12, the financial records of the Walker Manufacturing Company are found in boxes 27–101. The variety of material including payroll sheets, audits, Dunn & Bradstreet and in-house financial reports, orders, journals and ledgers, statement of accounts, check records and invoices give a financial picture of the company spanning over a 60-year period. Due to the gaps in years for many types of records, the view is not complete.

Several companies developed after the Walker Building opened in Indianapolis in 1927. Though separate entities, many of the companies were linked to the Walker Manufacturing

Company by name. The materials within the collection pertaining to these companies are primarily financial records and make up series 11. They include ledgers of the Walker Casino (box 16), Walker Coffee Pot and Walker Drug Store (boxes 17–22) and the Walker Theatre (boxes 23–26).

The visual materials in the Madam C. J. Walker collection (series 13) are contained in five boxes and two oversized boxes. The collection includes images of individuals and groups, both identified and unidentified; properties; and company advertisements. In box 1, there are several folders containing visuals of individuals, many of whom were affiliated with the Walker Manufacturing Company including Madam C. J. and A'Lelia Walker, Mae Walker Perry, A'Lelia Perry Bundles, S. Henry Bundles, F. B. Ransom, Robert L. Brokenburr, Marion R. Perry, Marjorie Joyner, W. B. Ransom, and Violet Reynolds.

Also included are photographs of prominent individuals including James Weldon Johnson, Theodore Roosevelt, and Booker T. Washington. Several oversized and circuit photographs of groups, mostly the annual national convention of Madam C. J. Walker agents, complete the box. The two artifacts within the collection are ornate badges from the various Walker conventions.

Madam Walker and the Walker Manufacturing Company owned many properties. Box 2 contains photographs of well-known buildings including Madam Walker's house in Indianapolis (640 N. West Street); the Walker Building in Indianapolis; and Villa Lewaro, her home on the Hudson River in New York. Also contained within this box are photographs pertaining to beauty schools: classes, classrooms, graduates, hairstyle shows, and interiors of various buildings.

The Walker Manufacturing Company did massive advertising and marketing. Photographs of models, hairstyles, hair treatments and styling, and product advertisement are contained in boxes 3, 4, and 5.

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- 1. Go to the Indiana Historical Society's online catalog: http://opac.indianahistory.org/
- 2. Click on the "Basic Search" icon.
- 3. Select "Call Number" from the "Search In:" box.
- 4. Search for the collection by its basic call number (in this case, M 0399).
- 5. When you find the collection, go to the "Full Record" screen for a list of headings that can be searched for related materials.